FINANCIAL REPORT
2021

GLOBAL SURVIVORS FUND

A GLOBAL FUND FOR SURVIVORS OF CONFLICT-RELATED SEXUAL VIOLENCE

REPORT OF THE STATUTORY AUDITOR ON THE LIMITED STATUTORY EXAMINATION

to the Board of

The Global Fund for Survivors of Conflict-Related Sexual Violence, Geneva

As statutory auditor, we have examined the financial statements (balance sheet, statement of financial performance, cash flow statement and notes) of **The Global Fund for Survivors of Conflict-Related Sexual Violence** for the year ended December 31, 2021.

These financial statements are the responsibility of the Board of the Foundation. Our responsibility is to perform a limited statutory examination on these financial statements. We confirm that we meet the licensing and independence requirements as stipulated by Swiss law.

We conducted our examination in accordance with the Swiss Standard on the Limited Statutory Examination. This standard requires that we plan and perform a limited statutory examination to identify material misstatements in the financial statements. A limited statutory examination consists primarily of inquiries of Foundation personnel and analytical procedures as well as detailed tests of Foundation documents as considered necessary in the circumstances. However, the testing of operational processes and the internal control system, as well as inquiries and further testing procedures to detect fraud or other legal violations, are not within the scope of this examination.

Based on our limited statutory examination, nothing has come to our attention that causes us to believe that the financial statements do not comply with Swiss law and the Foundation's articles of incorporation.

Geneva, June 3, 2022

ECHO SA

Signature électronique qualifiée - Droit suisse	Signature électronique qualifiée - Droit suisse
Clémentine Largeteau	Christophe Masson
Licensed audit expert Auditor in charge	Licensed audit expert

Enclosure :

- Financial statements (balance sheet, statement of financial performance, cash flow statement and notes)

L32/M52/G93-10388 – N° 5249

ECHO SA
Rue des Vieux-Grenadiers 8b Case Postale - CH-1211 Genève 4 Tél. +41 22 322 93 93 E-mail: echo@echo.swiss www.echo.swiss TVA CHE - 107.749.631
Membre d'EXPERTsuisse PrimeGlobal

BALANCE SHEET AS AT 31 DECEMBER 2021 (CHF)

	Note	2021	2020
ASSETS			
Current assets			
Liquidity - Cash and bank	1.A.	6'914'742	4'447'163
Receivables from donors	1.B.	253'590	-
Receivables from other clients		-	50'000
Down payments and advances	2.A.	1'364	10'000
Transitory assets	2.A.	19'936	17'435
Total current assets		**7'189'632**	**4'524'598**
Fixed assets			
Financial assets	1.F.	6'231	4'560
Fixed tangible assets	1.G.	23'073	28'929
Total fixed assets		**29'304**	**33'489**
Total assets		**7'218'936**	**4'558'087**
LIABILITIES			
Current liabilities			
Payables to social organisms	2.B.	178'398	19'245
Payables to other providers	2.B.	124'722	74'072
Staff-related debts		3'677	-
Other short-term payables	2.B.	9'360	9'671
Provisions and regulation accounts	2.B.	19'000	38'324
Total current liabilities		**335'158**	**141'313**
Funds			
Unrestricted funds	2.C.1.	6'485'134	2'376'550
Restricted funds	2.C.2.	348'644	1'990'225
Total funds		**6'833'778**	**4'366'775**
Capital			
Initial capital		50'000	50'000
Result of the year		-	-
Total capital		**50'000**	**50'000**
Total liabilities		**7'218'936**	**4'558'087**

STATEMENT OF FINANCIAL PERFORMANCE FOR THE PERIOD 1 JANUARY TO 31 DECEMBER 2021 (CHF)

		2021	2020
INCOME	Note		
Governments Board members	2.D.	6’783’450	3’886’923
Other Governments and Public institutions	2.D.	1'296'274	1'418'263
Private individuals		1'094	-
Total contributions		**8'080'818**	**5'305'186**
EXPENSES			
Staff costs	2.F.	-1'605'461	-246’697
Third-party service providers		-567’357	-384’460
Travel costs		-132’960	-1’286
Grants to partners	2.E.	-2’875’323	-203’513
Office running costs		-103’198	-28’523
Events & communication		-108’626	-37’829
Other expenses		8’321	-29’586
Depreciation	1.G.	-15'056	-4’935
Total expenses		**-5’399’660**	**-936’830**
EBIT		**2’681’158**	**4’368’357**
FINANCIAL RESULT			
Financial expenses		-214'155	-1’583
Total financial result		**-214'155**	**-1’583**
Result before changes in restricted funds and capital		**2'467'003**	**4’366’775**
Variation of unrestricted funds	2.C.1.	-4’108’584	-2’376’550
Variation of restricted funds	2.C.2.	1’641’581	-1’990’225
Result of the year		**-**	**-**

CASH FLOW STATEMENT AS AT 31 DECEMBER 2021 (CHF)

	2021	2020
Result of the year	-	-
Plus depreciation of fixed tangible assets	15’056	4’935
CASH FLOW FROM OPERATING ACTIVITIES		
Variation of receivables from donors	-253’590	-
Variation of downpayments and advances	8’636	-10’000
Variation of transitory assets	-2’500	-17’435
Variation of payables to social organisms	159’153	19’245
Variation of payables to other providers	50’650	74’072
Variation of staff-related debts	3’677	-
Variation of other short-term payables	-311	9’671
Variation of provisions and regulation accounts	-19’324	38’324
Total cash flow from operating activities	**-38’553**	**118’812**
CASH FLOW FROM INVESTING ACTIVITIES		
Variation of fixed tangible assets	-9’200	-33’864
Variation of financial assets	-1’671	-4’560
Total cash flow from investing activities	**-10’871**	**-38’424**
CASH FLOW FROM FINANCING ACTIVITIES		
Variation of receivables from other clients	50’000	-
Variation of unrestricted funds	4’108’584	2’376’550
Variation of restricted funds	-1’641’581	1’990’225
Total cash flow from financing activities	**2’517’005**	**4’366’774**
Net change in cash and cash equivalent	**2’467’580**	**4’447’162**

STATEMENT OF NET CHANGE IN CASH AND CASH EQUIVALENT

As at 1st January	4’447’162	-
As at 31st December	6’914’742	4’447’162
Net change in cash and cash equivalent	**2’467’580**	**4’447’162**

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD FROM 1 JANUARY TO 31 DECEMBER 2021

Background context

The Global Fund for Survivors of Conflict-Related Sexual Violence otherwise known as Global Survivors Fund (or "GSF") was created on 31 October 2019 and registered at the "Registre du Commerce de Genève" on 7 November 2019, but it is only as of June 2020, that GSF was fully operational (until then, the Mukwege Foundation from the Netherlands had received funds and started projects on behalf of GSF, which were officially handed over to GSF on 1st June 2020). 2021 is therefore the first time that these annual financial accounts cover a full 12-month period of activity.

Incorporation and principal activities

Global Survivors Fund is a non-profit foundation governed by articles 80 and onwards of the Swiss Civil Code, with its registered office at La Maison de la Paix, Chemin Eugène-Rigot 2, 1202 Geneva, Switzerland.

The Global Survivors Fund ("GSF") was launched in October 2019 by Dr Denis Mukwege and Nadia Murad, Nobel Peace Prize laureates 2018. Its mission is to enhance access to reparations for survivors of conflict-related sexual violence around the globe, thus responding to a gap long identified by survivors. GSF acts to provide interim reparative measures in situations where states or other parties are unable or unwilling to meet their responsibilities. GSF advocates for duty bearers as well as the international community to develop reparations programmes. It also guides states and civil society by providing expertise and technical support for designing reparations programmes. GSF's survivor-centric approach is the cornerstone of its work.

Composition of the Foundation Board Members

Taha Nadia Murad Basee, President
Mukwege Mukengere Denis, President
Epstein Elizabeth Ann, Member

Auditor

Echo SA
Rue des Vieux-Grenadiers 8b
1205 Genève

1. INFORMATION ON THE PRINCIPLES USED IN THE ANNUAL ACCOUNTS

Accounting policies

The general accounting policies adopted for the preparation of these financial statements are set out below. These policies have been applied to all years presented in these financial statements unless otherwise stated.

Basis of preparation

GSF financial statements have been prepared in accordance with the articles of association of GSF, the applicable provisions of the Civil Code (article 69a) and of the Swiss Code of Obligations and the Swiss generally accepted accounting principles Swiss GAAP FER (including Swiss GAAP FER 21).

The preparation of the financial statements is based on the going concern, the relative importance and delimitations of expenses and income for the period. Applied accounting principles are completeness, clarity, prudence, continuity in presentation and the financial statements and notes have been prepared using historical cost principles and are presented in Swiss francs.

1.A. Cash and cash equivalent

All liquidities are valued at their nominal value. Almost all funds are kept in current accounts in Switzerland, in three hard currencies, and in two different banks. A very small cashbox is also maintained in Geneva for travel purpose. Only one bank account was opened in a foreign country (Central African Republic), along with a small cashbox, to facilitate GSF operations in this country via an expatriate based there.

1.B. Account receivables

Receivables are stated at their nominal value, less any value corrections.

Receivables from donors :	31.12.2021	31.12.2020
Government of the United-Kingdom / Foreign Commonwealth and Development Office (FCDO)	253'590	-
Total	**253'590**	**-**

1.C. Payables

Payables are valued at their nominal value.

1.D. Assets and liabilities regulation accounts

Regulation assets mainly include prepaid expenses. Regulation liabilities include expenses incurred for which the invoice has not yet been received at the closing date, as well as income received in advance.

1.E. Revenue recognition

Revenue is recognised as follows:

Contributions from public or institutional donors are recognised as income based on the agreed grant payment plan and are allocated to restricted or unrestricted funds, as per the donor requirements.

The use of those funds, whether restricted or unrestricted, is accounted for based on actual expenses allocated to those sources of funding.

Revenues from individual donations are also recognised on a cash basis, at time of credit in the bank account.

1.F. Financial assets

	31.12.2021	31.12.2020
Rent deposit for Geneva offices	4'560	4'560
Rent deposit for Bangui offices	1'671	-
Total	**6'231**	**4'560**

1.G. Fixed assets

Tangible assets are recorded at their purchase price less accumulated depreciation. They are depreciated over their estimated useful life on a linear basis. The activation limit is CHF 2'500. Lower amounts are recorded as an expense.

The estimated useful lives of fixed assets are:

	Duration	Depreciation
IT equipment	3 years	33.33%

Single licences for standard software are booked in the expenses.

1.H. Exchange rate used

Transactions in foreign currencies are converted at the exchange rate on the day of the transaction, defined by the Federal Customs Administration.

Items in foreign currencies in the balance sheet have been converted into CHF by applying the following rates:

	31.12.2021	31.12.2020
EUR	1.0362	1.0816
GBP	1.2341	1.2083
USD	0.9111	0.8893

2. INFORMATION AND COMMENTS CONCERNING CERTAIN BALANCE SHEET OR INCOME STATEMENT ITEMS

2.A. Current assets accounts

Down payments and advances

	31.12.2021	31.12.2020
Operational advance to employees or consultants	1’364	10’000
Total	**1’364**	**10’000**

Transitory assets

	31.12.2021	31.12.2020
Swiss social insurances paid in advance	13’999	16’127
Insurance paid in advance	3’095	1’309
Other expenses paid in advance	2’842	-
Total	**19’936**	**17’435**

2.B. Current liabilities accounts

Payables to other providers

Invoices to be paid for the period ending on 31 December 2021 have been recorded in this account.

	31.12.2021	31.12.2020
Consultants	28’445	36’468
Service Providers	33’785	-
Partners	59’337	37’116
Miscellaneous	3’155	489
Total	**124’722**	**74’072**

Other short-term payables

	31.12.2021	31.12.2020
Swiss VAT acquisition tax to pay (cf. note 2.H)	9’360	9’671
Total	**9’360**	**9’671**

Payables to social organisms

	31.12.2021	31.12.2020
Tax at source to pay	9’845	347
AVS to pay	112’620	1’805
LAA to pay	13’019	-
French social charges (URSSAF) to pay	42’519	-
Pension fund to pay (cf. note 2.1)	394	17’093
Total	**178’398**	**19’245**

Provisions and regulation accounts

	31.12.2021	31.12.2020
Statutory audit provision	15’000	13’312
Swiss VAT acquisition tax complement	-	19’465
Accounting services	4’000	-
Project audit provision	-	5’547
Total	**19’000**	**38’324**

2.C. Funds

	Balance at 01.01.2021	Contributions 2021	Use 2021	Balance at 31.12.2021
Unrestricted funds	2'376'550	4'355'014	246'430	6'485'134
Restricted funds	1'990'225	3'725'804	5'367'385	348'644
Total	**4'366'775**	**8'080'818**	**5'613'815**	**6'833'778**

2.C.1. Unrestricted funds

	Balance at 01.01.2021	Contributions 2021	Use 2021	Balance at 31.12.2021
Unrestricted funds 2021				
Government of Japan	2'147'260	2'229'280	1'305	4'375'235
Republic of Korea	229'290	2'124'640	229'290	2'124'640
Own private funds	-	1'094	15'835	-14'741
Total 2021	**2'376'550**	**4'355'014**	**246'430**	**6'485'134**
Variation 2021				4'108'584

	Balance at 01.01.2020	Contributions 2020	Use 2020	Balance at 31.12.2020
Unrestricted funds 2020				
Government of Japan	-	2'147'260	-	2'147'260
Republic of Korea	-	248'573	19'284	229'290
Total 2020	**-**	**2'395'833**	**19'284**	**2'376'550**
Variation 2020				2'376'550

2.C.2. Restricted funds

	Balance at 01.01.2021	Contributions 2021	Use 2021	Balance at 31.12.2021
Restricted funds 2021				
Government of the Kingdom of Belgium	871'432	-	871'432	-
Government of the French Republic	1'118'793	2'175'940	2'430'095	864'638
European Commission	-	1'296'274	690'814	605'460
* Government of the United-Kingdom	-	253'590	1'375'044	-1'121'454
Total 2021	**1'990'225**	**3'725'804**	**5'367'385**	**348'644**
Variation 2021				-1'641'581

* The negative balance at end of 2021 will be compensated by funds paid in 2022.

	Balance at 01.01.2020	Contributions 2020	Use 2020	Balance at 31.12.2020
Restricted funds 2020				
Government of the Kingdom of Belgium	-	871'432	-	871'432
Government of Norway	-	546'831	546'831	-
Government of the French Republic	-	1'491'090	372'297	1'118'793
Total 2020	**-**	**2'909'353**	**919'129**	**1'990'225**
Variation 2020				1'990'225

2.D. Contributions from donors

Contributions from Governments that are Board members

		31.12.2021	31.12.2020
Government of Japan	Unrestricted	2'229'280	2'147'260
Government of the French Republic	Restricted	2'175'940	1'491'090
Government of the Republic of Korea	Unrestricted	2'124'640	248'573
Government of the United-Kingdom	Restricted	253'590	-
Total		**6'783'450**	**3'886'923**

Total grants from other Governments and Public institutions

		31.12.2021	31.12.2020
Government of the Kingdom of Belgium	Restricted	-	871'432
Government of Norway	Restricted	-	546'831
European Commission (European Union)	Restricted	1'296'274	-
Total		**1'296'274**	**1'418'263**

Total donations from Private Individuals

		31.12.2021	31.12.2020
Donations from Private Individuals	Unrestricted	1'094	-
Total		**1'094**	**-**

2.E. Total grants to partners for programme implementation

Different outgoing grants are awarded by GSF to partners, for implementation of various types of projects. Grants are based on a detailed budget, formalised through a partnership agreement, and paid in multiple disbursements.

Outgoing grants to all implementing partner organisations are recognised as an expense in GSF accounts at time of disbursement. Partner expenses are reported and monitored periodically by GSF, and further cash disbursements are assessed based on actual use reported and forecast for the next few months.

The following disbursements were made by GSF to its partners :

	31.12.2021	31.12.2020
Grants to Interim Reparative Measures (IRM) projects implementing partners (cf. note 2.E.1.)	2'052'842	200'741
Grants to Global Reparations Study partners (cf. note 2.E.2.)	497'319	-
Grants to advocacy and events partners (cf. note 2.E.3.)	147'857	-
Grants to Evaluation Partners (cf. note 2.E.4.)	177'306	2'772
Total	**2'875'323**	**203'513**

2.E.1. Grants to Interim Reparative Measures (IRM) projects partners

The model of the IRM projects is survivor-centred and therefore the projects are implemented via partner organisations that are based in the country and with a thorough understanding of the specific context. They have the relevant experience in human rights and conflict-related sexual violence issues, and with local contextual knowledge and experience of reaching out to survivors.

Grants awarded for IRM projects are for a duration of 1 to 3 years, depending on the number of survivors and context, to cover the various phases of the project (identification, implementation and monitoring).

Project Name	Partner Name	31.12.2021	31.12.2020
Guinea (28 September Stadium, Conakry)	Organisation Guinéenne de Défense des Droits de l'Homme et du Citoyen (OGDH)	158'619	178'841
Iraq (Sinjar and Dohuk camps)	Nadia's Initiative INC (NI)	966'037	21'900
DRC (Kivus and Kasai)	Fondation Panzi	928'185	-
Total		**2'052'842**	**200'741**

2.E.2. Grants to Global Reparations Study (GRS) partners

The Global Reparations Study (GRS) is the first of its kind, focussing on the status of and opportunities for reparations for survivors of conflict-related sexual violence, in more than 25 countries worldwide. For each country, specific national partners (with relevant expertise and reach to survivors) were identified and partnership agreements were signed with those organisations, which range from major international NGOs to small local grassroots organisations, depending on the context.

A study for a single country can last from 5 to 12 months. For any given country, sometimes a single partner was identified to conduct the study, but sometimes separate partnership agreements were signed with up to 4 different partners (i.e. Colombia) because they reached out to different regions or targeted different survivor populations. Sometimes, independent consultants were also contracted in addition, for coordination.

Project Name	Partner Name	31.12.2021	31.12.2020
Bosnia-Herzegovina country study	TRIAL international	27'000	-
Burundi country study	Light For All	4'619	-
Central African Republic country study	OBOUNI	21'337	-
Ivory Coast country study	Confédération des Organisations de Victimes des Crises Ivoiriennes (COVICI)	17'322	-
Colombia country study	Asociacion de Mujeres	5'607	-
Colombia country study	Asociacion Red de Mujeres Victimas y Profesionales	7'430	-
Colombia country study	Fundacion para el Desarollo Integral en Genero y Familia (GENFAMI)	4'838	-
Colombia country study	Caribe Afirmativo	3'989	-
Gambia country study	The International Center for Transitional Justice (ICTJ)	40'050	-
Kenya country study	Civil Society Organisation network (CSO)	12'145	-
Kenya country study	Grace Agenda	19'521	-
Cambodia country study	The REDRESS Trust	35'000	-
Mali country study	Avocats Sans Frontières Canada (ASF)	19'332	-
Nepal country study	The International Center for Transitional Justice (ICTJ)	42'573	-
Sudan country study	Rights for Peace (RFP)	24'000	-
South Sudan country study	Rights for Peace (RFP)	78'029	-
Syria country study	Association of Detainees and the Missing in Sednaya Prison (ADMSP)	14'030	-
Syria country study	Women Now for Development (WND)	15'072	-
Chad country study	The REDRESS Trust	36'130	-
Ukraine country study	Blue Bird	12'252	-
Ukraine country study	Eastern Ukrainian Center for Civic Initiatives (EUCCI)	11'070	-
Uganda country study	The International Center for Transitional Justice (ICTJ)	45'973	-
Total		**497'319**	**-**

2.E.3. Grants to advocacy and events partners

In addition to the 2 large programmes described above (IRM projects and the GRS), GSF is also engaged in pro-active advocacy, both at multilateral and national levels. Sometimes it is through participation to large global events (such as the annual UN General Assembly), or GSF can organize or co-organize its own large events.

Project Name	Partner Name	31.12.2021	31.12.2020
Public Survivors Hearing from 10 countries in Africa (Kinshasa, DRC) November 2021	York university (Canada) / CSIW project	147'857	-
Total		**147'857**	**-**

2.E.4. Grants to Evaluation Partners

GSF also contracts a specific partner to measure the impact of its projects. The NSCR institute from Netherland has developed an innovative quantitative & qualitative evaluation methodology specifically for GSF, which is being implemented to evaluate the first three pilot projects (Guinea, DRC and Iraq).

Project Name	Partner Name	31.12.2021	31.12.2020 Adjusted*
Guinea (28 September Stadium, Conakry)	Netherlands Study Center for Crime and Law Enforcement (NSCR)	29'480	-
* DRC (Kivus and Kasai)	Netherlands Study Center for Crime and Law Enforcement (NSCR)	107'054	2'772
Iraq (Sinjar and Dohuk camps)	Netherlands Study Center for Crime and Law Enforcement (NSCR)	32'512	-
Iraq (Sinjar and Dohuk camps)	Nadia's Initiative INC (NI)	8'260	-
Total		**177'306**	**2'772**

* In 2020 a small payment was mistakenly considered as a third party service fee, but it was reclassified as it was actually a disbursement related to the grant for the project in the DRC.

2.F. Staff & Full-time equivalent

To accompany the growth of its operations, GSF has significantly increased its staff in 2021: from 3.6 FTE in December 2020, to 12.9 in December 2021. Below are the FTE annual averages:

	2021 (12m)	2020 (7m)
Employees in Switzerland	7.74	2.03
Employees in France	1.00	-
Employees based in the field	0.25	-
Interns and trainees	4.12	1.14
Total FTE annual average	**13.11**	**3.17**

2.G. Free services

During 2021, there was no volunteer hours performed on behalf of the Foundation amounts. There were no services provided pro bono either (2020: same).

2.H. Tax status

On 18 November 2019, the AFC of Canton of Geneva (tax and VAT authorities) confirmed the Foundation's exemption for direct taxes, both the ICC Cantonal taxes (tax on benefit and tax on capital) and IFD federal tax.

In addition, on 27 October 2021, GSF also received AFC approval on a ruling request, to reduce the acquisition tax due on services purchased from Foreign providers.

Furthermore in the long term, the Foundation is looking into the possibility of filing for the "Host State Act" which is offered by Switzerland, mostly for International organisations, in order to be exempted from VAT on provision of Swiss services and acquisition tax on provision of Foreign services

2.I. Debts towards pension institutions

	31.12.2021	**31.12.2020**
Liabilities on balance sheet (cf. note 2.B.)	394	17'093
Total	**394**	**17'093**

2.J. Off-Balance sheet commitments

	31.12.2021	**31.12.2020**
Grants to Interim Reparative Measures (IRM) projects partners	1'544'146	109'027
Grants to Global Reparations Study partners	94'198	-
Grants to Advocacy and Events partners	-	-
Grants to Evaluation Partners	106'543	193'455
Total	**1'744'887**	**302'482**

APPENDIX 1

Summary Financial Accounts 2021 vs 2020 (CHF)

FINANCIAL PRESENTATION (by nature)	2021	2020
Opening Funds@ yearstart	**4'366'774**	**0**
Governments - GSF board members	6'783'450	3'886'923
Other Governments & public institutions	1'296'274	1'418'263
Private individual donors	1'094	0
TOTAL INCOME	**8'080'818**	**5'305'186**
Staff Costs	1'605'461	246'697
Third party service providers	567'357	384'461
Travel costs	132'960	1'286
Grants to partners	2'875'323	203'512
Office running costs	103'198	28'523
Events & communications	108'626	37'829
Other expenses	220'890	36'104
TOTAL EXPENSES	**5'613'815**	**938'412**
Closing Funds @ yearend	**6'833'777**	**4'366'774**

APPENDIX 2

Summary Income & Expenses 2021 vs 2020 (CHF)

ANALYTIC PRESENTATION (by donor/pillar)	2021	2020
Belgium	0	871'432
European Union	1'296'274	0
France	2'175'940	1'491'090
Japan	2'229'280	2'147'260
Norway	0	546'831
Republic of Korea	2'124'640	248'573
United Kingdom	253'590	0
Private individual donors	1'094	0
TOTAL INCOME	**8'080'818**	**5'305'186**
CORE	1'114'096	350'290
ACT	2'578'408	307'814
ADVOCATE	1'433'508	196'797
GUIDE	487'803	83'511
TOTAL EXPENSES	**5'613'815**	**938'412**

APPENDIX 3

Summary Expenses 2021 vs 2020 (CHF)

ADMINISTRATION VS SOCIAL MISSION		2021		2020
Management	2%	127’979	5%	49’663
Operations	18%	986’117	32%	300’627
Fundraising	-	0	-	0
Subtotal ADMINISTRATION	**20%**	**1’114’096**	**37%**	**350’290**
Programmes Direct GSF	29%	1’624’396	41%	384’610
Programmes via Partners	51%	2’875’323	22%	203’512
Subtotal SOCIAL MISSION	**80%**	**4’499’719**	**63%**	**588’122**
TOTAL EXPENSES	**100%**	**5'613'815**	**100%**	**938’412**

APPENDIX 4

Summary Expenses 2021 (KCHF)

DETAILS BY NATURE & PILLAR

(in Thousand of Swiss Francs)

	2021	CORE	ACT	ADVOCATE	GUIDE
Staff Costs	1’605	679	346	361	219
Third party service providers	567	124	96	257	90
Travel costs	133	7	69	37	20
Grants to partners	2’875	0	2’025	701	149
Office running costs	103	60	14	21	8
Events & communications	109	26	25	56	2
Other expenses	221	218	2	1	0
TOTAL EXPENSES	**5’614**	**1’114**	**2’578**	**1’434**	**488**
	100%	20%	46%	26%	9%
		Adminis-tration	**Social Mission** (Programmes)		
		1’114	4’500		
		20%	80%		

APPENDIX 5

Summary Expenses 2021 (KCHF)

DETAILS BY COUNTRY

(in Thousand of Swiss Francs)

		By Implementation		By Strategic Pillar			
	2021	**Direct GSF**	**Grants to parners**	**CORE**	**ACT**	**ADVOCATE**	**GUIDE**
GLOBAL SCOPE	**2'330**	**2'183**	**148**	**1'114**	**340**	**644**	**233**
Administration	1'114	1'114	-	1'114	-	-	-
Global Programmes management	950	950	-	-	330	389	232
Large Global Events	266	118	148	-	10	255	1
COUNTRY-SPECIFIC	**3'283**	**556**	**2'728**	**0**	**2'239**	**791**	**254**
Bosnia Herzegovina	27	-	27	-	-	19	8
Burundi	34	29	5	-	-	24	10
Cambodia	35	-	35	-	-	25	11
Central African Republic (CAR)	174	153	21	-	116	45	14
Chad	36	-	36	-	-	25	11
Colombia	71	49	22	-	-	50	21
Democratic Republic of Congo (DRC)	1'113	77	1'036	-	997	98	18
Gambia	41	1	40	-	-	29	12
Guatemala	1	1	-	-	-	1	-
Guinea	238	50	188	-	199	38	1
Iraq	1'013	6	1'007	-	914	99	-
Ivory Coast	37	19	17	-	-	26	11
Kenya	56	24	32	-	-	39	17
Lybia	9	9	-	-	-	6	3
Mali	44	24	19	-	-	28	16
Nepal	43	-	43	-	-	30	13
Nigeria	1	1	-	-	-	1	-
Philippines	4	4	-	-	-	3	1
South Sudan	79	1	78	-	-	55	24
Sudan	28	4	24	-	-	19	8
Syria	93	64	29	-	14	56	23
Uganda	47	1	46	-	-	33	14
Ukraine	63	39	23	-	-	44	19
TOTAL EXPENSES	**5'614**	**2'738**	**2'875**	**1'114**	**2'578**	**1'434**	**488**
	100%	49%	51%	20%	46%	26%	9%

GLOBAL SURVIVORS FUND
Maison de la Paix, Chemin Eugène-Rigot 2 | 1202 Geneva | Switzerland
WWW.GLOBALSURVIVORSFUND.ORG